# Echo Investment results presentation QI 2023



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## Agenda

#### I. Key events

- II. Potential short and long term impact of recent changes in business environment on Echo segments
- III. Highlights
- IV. Key Financial Data
- V. Residential
- VI. Resi4Rent
- VII. Commercial
- VIII. ESG
- IX. Financials



#### I. Key events



# Towarowa 22 - start of construction and draft of the masterplan released

- Construction of the first office building started in Q2 2023
- Municipality released draft of masterplan for that part of Warsaw Wola district
- Commercial part including rental apartments (PRS) and offices at around 150,000 sqm co-owned by AFI Europe 70%/Echo 30%
- Residential for sale part of around 50,000 sqm fully owned by Echo
- Towarowa 22 will include residential and commercial space settled around a lively public park, the central part of the project and historical landmark Dom Slowa Polskiego





#### Echo residential business consolidation in Archicom main strategic considerations

- Archicom becoming one of residential segment leading companies with a focus to grow on all main residential markets in Poland
- Integration of Group best practices and streamlined processes in one entity
- Financial transparency to stock market, facilitated benchmarking
- Maintaining strategic flexibility by creating an option to grow residential business benefiting from the status of listed entity
- Clearer division between the business streams create transparency and will be easier to measure
- Synergies drive costs down
- Focus on growing Krakow and Tricity markets





# Echo residential business consolidation in Archicom

target business structure

<b>ECHO</b> investment				
Commercial	Residential for rent	Flexible offices		

**Segments:** Commercial, including offices and F&B, flexible offices (City Space) and PRS (incl. R4R) combined in Destination Projects

Markets: Warsaw and main regional cities

Growth potential: Warsaw office, Regional office, PRS





Segment: Residential for sale projects

Markets: main regional cities where Archicom & Echo are present

**Growth potential:** main Resi markets, focus on Tricity and Krakow

II. Potential impact of recent changes in business environment on segments





### Solid balance sheet and good outlook

- Echo Investment is maintaining strong balance sheet to stay flexible in the rapidly changing environment
- As a result:
  - Echo sustains strong cash position (> PLN 0.8bln of cash as at 31 March 2023)
  - Strong landbank with advanced permitting in most of the locations (~11,600 apartments)
  - Exercising of the option to acquire 8,31% of Archicom S.A. shares from Ms. D. Jarodzka-Śródka and Mr. R. Jarodzki
  - Sale of Moje Miejsce II project for EUR 44.2m in QI 2023
  - Outstanding **Resi4Rent leasing performance (almost 100% leased with a very strong rental growth)** with a great development outlook for the next quarters
  - Another successful Echo's bond debt rollover in May 2023 (5 years) in amount PLN 140 m and Archicom bond debt due in Q2 2023 in amount PLN 62 m already rolled over in March for 2 years
  - Net debt reduced in Q1'2023 on Moje Miejsce II divestment transaction and to be further reduced by the ongoing assets disposals

### Residential

#### **Current situation**

11,400 units were sold in Q1 2023 in the 6 main Polish markets, 34% higher comparing to Q4 2022 and 9.7% to Q1 2022

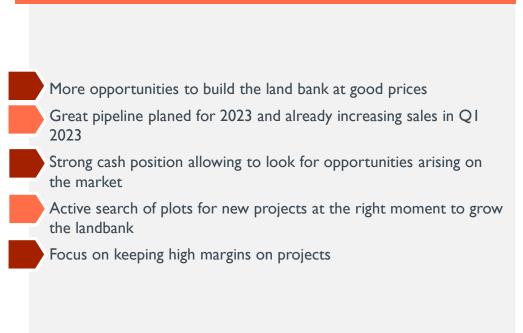
Offer is decreasing fourth quarter in a row to 43,800 apartments, as many project launches were postponed by developers in 2022

At the end of March in most major markets, prices were higher by about 2-3% quarter-on-quarter. Only in Kraków a decline of more than 4% was observed

The market was most affected by fears of possible price increases and reduced offerings due to the announcement of an interest subsidy program to support first-time apartment buyers

Land prices reached levels where transactions should be closed The residential market tends to consolidate smaller developers

#### **Echo/Archicom actions**



### R4R

#### **Current situation**

10,800 apartments is	he existing housing stock in the PRS sector	
in Poland at the end o	the first quarter of 2023	

The average rent increase was 24 % y/y, although it varies significantly depending on the city and location. The largest increase was recorded in Kraków (36%), then Warsaw (31%) and Wroclaw (31%).

Number of competitive projects not able to obtain financing due to an unproven track record

Stabilisation of rents on main markets expected

#### **Echo actions**

R4R will strengthen its leading position in the PRS market having 44% share

More than 3,300 units already under operation

- Almost 6,000 units are under construction and in designing process and 760 units to be built in 2023
- By the end of 2024/early 2025 R4R will build a portfolio of 10,000 units
- Active rent management increasing valuation of the entire portfolio
- Active search of plots for new projects as there is potential for proper prices

\* Data source: Nieruchomosci-online.pl

### Office

#### **Current situation**

By Q1 2023 gross take-up amounted to 159,000 sqm in Warsaw (40% lower y/y) and 175,000 sqm on regional markets - almost as much as in previous quarter and 13% higher than in Q1 2022

Very limited number of new projects entering the market (only 68,000sqm); in Warsaw no new projects in Q1 deepens the supply gap

Vacancy rates remained stable and with the new remote working law coming into force by the end of QI companies had to determine which working model they would choose

Regional office market in Poland has not seen much investor interest in Q1 2023, with all 6 office buildings sold being located in Warsaw (5 located outside the city centre)

Fewer new projects started with a strong leasing demand

#### **Echo actions**



5,000 sqm of GLA was leased in Echo Group buildings in Q1 2023 : MidPoint71 in Wroclaw and React in Lodz

Echo sold I building in Warsaw and another 3 are set to be disposed of soon

Active search of plots for new projects because there is the right time to grow the landbank

\* Data source: JLL, PINK

## Retail

#### **Current situation**

Strong growth of footfall (18% vs. Q1 2022) continuing in Q1 2023 (Cushman& Wakefield)

According to data from the Polish Council of Shopping Centres, the turnover of shopping centres in February 2023 was 28% higher than in February 2022 driven by high consumption

The turnover in all shopping centres in Poland has exceeded pre-pandemic volumes

Omnichannel is a new way of shopping

Active management of increased service charge costs of owners of shopping malls

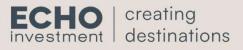
**Echo actions** 

Clear signals that many people prefer in-person shopping after two years of online, e.g. tenants turnover in Libero in Q1'23 is higher by 27% and footfall 7% (comparing to Q1 2022)

Good situation is observed in Galeria Młociny in Warsaw with an increase in turnover by 25% and in footfall by 20% in comparison to QI 2022

Optimization of tenants mix with best-selling brands

Echo set to stabilize both shopping malls (Mlociny and Libero) and achieve targeted NOI before disposal at a stronger investment market



### Construction

#### **Current situation**

- One of the factors reducing construction prices is the increased availability of construction companies due to lower developers' activity as proven by increased interest in tenders in H1 2023 vs. mid 2022
- Lower number of ongoing projects puts pressure on "unused resources" of construction companies to reduce margins, and construction prices are decreasing
- Despite high inflation and increased cost of energy construction costs started to decrease compared to the mid 2022
- Target to further decrease cost by 5-10% during the year

#### **Echo actions**

- Construction cost already decreased by 5% in last 6 months and another 5% expected in coming months
- Standardized Echo procurement supports cost control and mitigates the impact of cost increases
- Echo will focus on strong cost control using project packaging
- Effects of scale will drive Echo's project's optimization
- Echo is organizing tenders for construction of new projects to benefit from reduced costs

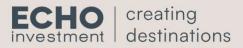
# III. Highlights





#### Highlights – current drivers of Echo Investment business





# QI 2023 Highlights

**Residential sales** of **374** apartments by Echo Group in Q1 2023 (313 in Q4 2022)

**293 apartments handed over** in the same period (653 in Q4 2022)

Resi margin at the level of 33%





Destination

Start of construction works on the first office building of Towarowa 22 project in Warsaw

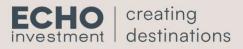
Disposal of Moje Miejsce II office building for **EUR 44,2m** 

Reduction of net debt following commercial assets disposal





Archicom issued **PLN 62m** in program organized by mBank intended for June roll over



# Post QI 2023 Highlights

Echo exercised of the option to acquire 8,31% of Archicom S.A. shares from Ms. D. Jarodzka-Śródka and Mr. R. Jarodzki

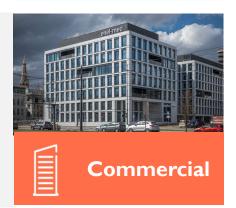




Echo set up **the new bond program** with DM PKO in the total amount PLN 300m, Prospectus submitted to KNF

Echo Investment issued **PLN 140m 5Y** bond tranche with Ipopema Securities in May

**REACT** office building in Lodz has been **leased up to 80%** and project is ready to be sold, when 100% leased within the coming month





Echo recommends payment of the dividend for 2022 in the total amount of **PLN 90,8m** i.e. **PLN 0,22** per share, so no additional payment other than the advance payment done in February

Archicom recommends payment of the dividend in the total amount of **PLN 82,4m** i.e. PLN 3,21 per share, so **PLN 2,12** per share additional payment

### IV. Key Financial Data



### QI 2023 Profit vs. PAP consensus

Actual results [PLN m]

	QI 2023	QI 2022
Revenue	210.1	283.6
Operating profit	25.3	108.5
Profit before tax and minority interest	20.8	72.9
Net profit attributable to equity holders of the parent entity	11.5	51.4

Q I 2023 (average)	Q   2023 (range)
196.8	194.5 - 199.8
-	-
-	-
6.4	2.0 - 8.5

PAP Consensus

OUR RESULTS

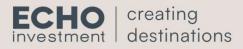
PLN 210.1 m revenue in Q1 2023

PLN 71.3 m gross profit in Q1 2023

PLN II.5 m net profit in QI 2023

### V. Residential





# Highlights

Sales of 374 apartments by Echo Group (incl. Archicom) in Q1 2023 Currently under development Group has 2,863 apartments, 2,490 new is planned to be started still in 2023



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Current Echo's Group offer (1,203 apartments) reflects nearly 8 months of sales assuming sales level of 2,000 apartments per year A number of developers limit their investment exposure, while developers with strong cash positions like Echo actively looking for new opportunities



#### Market consolidation as buyers prefer bigger & stable developers

#### Supply

- 6,900 apartments were launched in QI 2023 (approx. 49% less than in QI 2022)
- Number of available units increased to ca. **43,800** (9% higher than at the end of Q1 2022)
- Smaller developers might suffer from increasing costs of projects already sold; due to that factor they are more focused on finishing construction than starting new projects, which has a **downward impact on supply**

No. of apartments launched and sold



\* Warsaw, Cracow, Wroclaw, Tricity, Katowice, Lodz

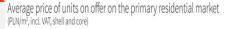
Source: JLL

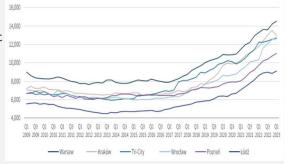
#### Demand

- 11,400 apartments were sold in Q1 2023 on the primary market in 6 major cities
- Number of apartments sold in Q1 2023 is 10% more than in Q1 2022 and 34% more compared to the last quarter
- Buyers have bigger trust in larger developers to complete projects

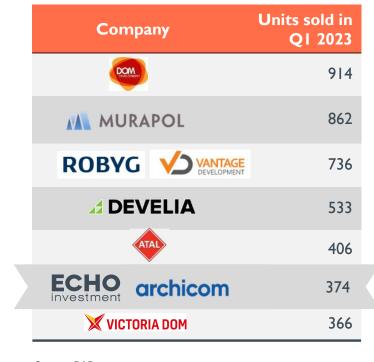
#### Prices

 For units that remained on offer at the end of March in most major markets, prices were higher by about 2-3% quarter-on-quarter. Only in Kraków, we observed a decline of more than 4% in the average offer price compared to the previous quarter





## Echo maintains the strategy of profitable growth



Source: PAP

Through the contribution of residential business to Archicom, Echo will realize the strategic goal of creating one of the largest residential developers in Poland

Echo Group follows a strategy of sustainable growth where securing strong margins is being prioritized over the number of apartments sold

Limited supply results in lower sales in 2022 but great pipeline for 2023 allows for positive expectations for the present year

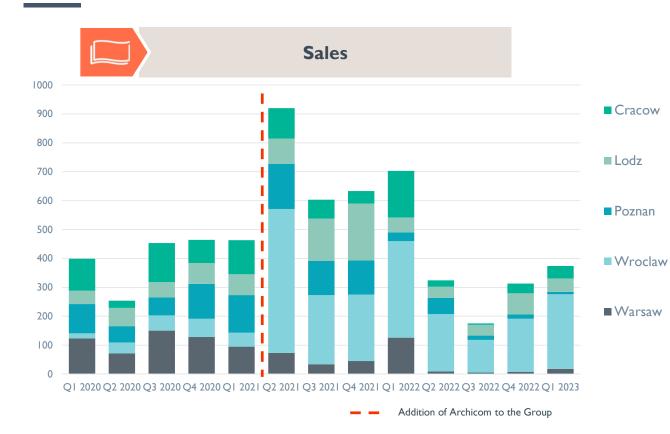
Big projects in Warsaw that are expected to get building permit in Q2 2023 will accelerate sales

Margin in Q1 remained stable at 33% level

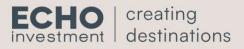
Echo Group is focused on keeping high quality of its projects and maintaining margins



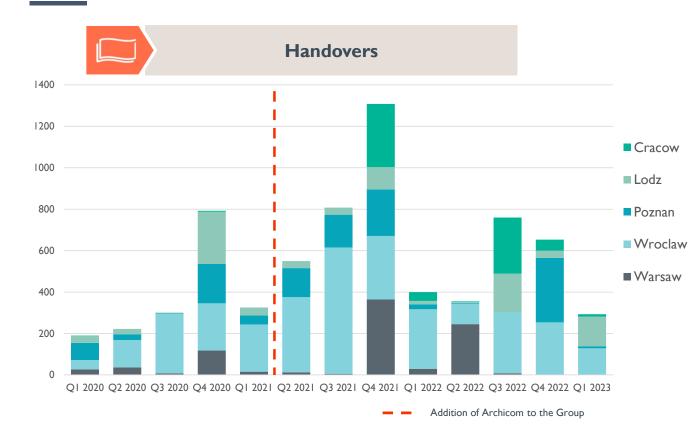
### Apartment sales of Echo Group



Sale of apartments	QI 2022	QI 2023	Main Projects in Q1 2023
Warsaw	126	18	Rytm Kabaty
Wroclaw	334	258	Browary Wrocławskie, Olimpia Port, River Point
Poznan	30	8	Wieza Jezyce I
Lodz	52	47	Boho, Fuzja III, Fuzja Lofty I
Cracow	161	43	Bonarka Living II CD
Total Echo Group	703	374	



### Apartment handovers of Echo Group

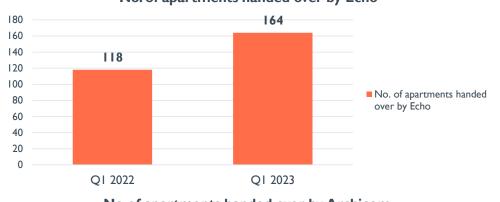


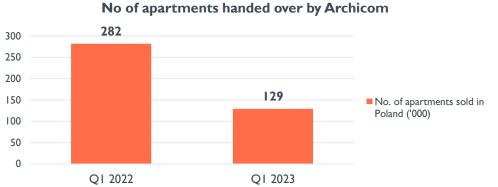
Handovers	QI 2022	QI 2023	Main projects in QI 2023
Warsaw	30	0	not applicable
Wroclaw	287	129	Browary Wrocławskie, Olimpia Port, Planty Racławickie
Poznan	24	10	Enter II and Enter III
Lodz	16	143	Zenit I
Cracow	43	П	Krk II
Total Echo Group	400	293	

## Apartment handovers of Echo Group

Echo handed over 164 apartments in Q1 2023 and Archicom 129 units

Margin on handed-over apartments in QI 2023 was 19% in Echo and 46% in Archicom which resulted in 33% margin for the Group





#### No. of apartments handed over by Echo



### Current offer of Echo Group



	Current offer	End of QI 2023	Main projects
	Warsaw	86	Rytm Kabaty
	Wroclaw	608	River Point, Planty Racławickie, Olimpia Port
	Poznan	30	Wieza Jezyce I,
V	Lodz	302	Boho, Fuzja Lofty i
	Cracow	177	Bonarka II CD, ZAM II
	Total Echo Group	1,203	

Addition of Archicom to the Group

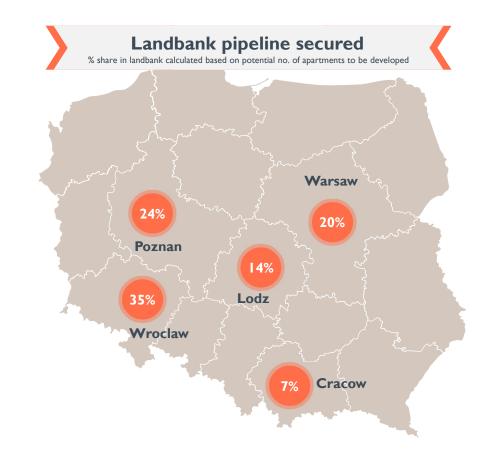
#### Residential 29

#### Current offer & Landbank for almost 12 thousand apartments

	Offer	Landbank	<b>Total</b> (as at 31.03.2023)
Echo Investment	597	6,925	7,522
Archicom	607	3,525	4,132

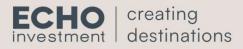
Total no. of apartments in landbank & in the offer (Echo & Archicom)

- Echo Group landbank allows for the pace of sales of nearly 3,000 per year for the almost next four years, therefore Echo has become very selective in buying new plots and is waiting for opportunities to acquire plots for the next destinations projects
- Already acquired plots give Echo a competitive advantage as they were secured before recent sharp price increases
- Current market value of land compared to acquisition costs is approx. 80% higher

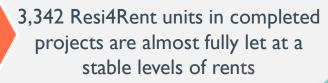


VI. Resi4Rent





# Highlights





Strong landbank with 95% of targeted 10,000 apartments already secured, strong focus on Warsaw market, new projects under due diligence



New project opened in Warsaw with 344 units in Q1 2023

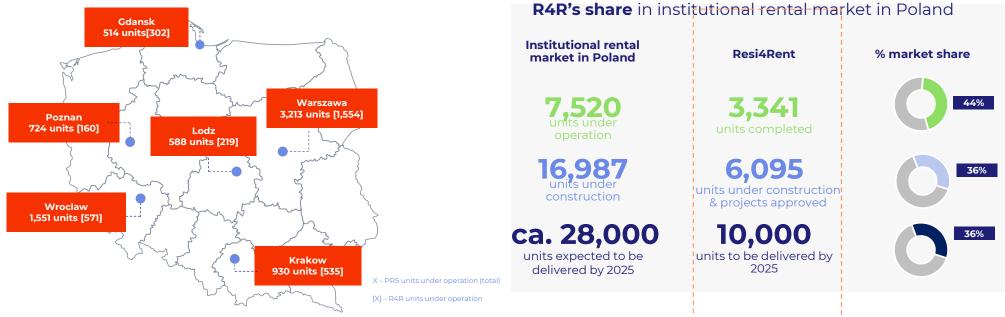
Construction of new 2,800 apartments will start till the end of 2023





### Institutional rental market in Poland

#### PRS investments in Poland



#### Institutional rental market in Poland

- With Poland being the largest CEE housing market, there is a significant rationale for this market to grow and mature
- Supply of the rental market in Poland is very limited and fragmented, which leads to quality often being substandard
- Higher accessibility to good quality and stable housing solutions will increase workforce mobility and have a positive effect on the general economic conditions of the country
- Institutional investors will be able to address the housing shortage in Poland with high quality product across multiple locations
- We are seeing increased interest from foreign operators to enter the market primarily through acquisitions of projects from developers on a forward funding basis
- Also acquisitions of Polish developers are partly aimed to provide PRS pipeline for acquiring parties



#### Resi4Rent on track to deliver 10,000 units

- **3,342 units** are completed including 344 units delivered in Q1 2023
- Projects under construction will deliver approx. 3,300 new units in coming years
- Over **4,100 operating units** in the R4R portfolio by the end of 2023
- **10,000 units** completed and under construction planned at the end of 2023
- **10,000 operating units** to be achieved by the end of 2024/early 2025
- 9,437 units are already operational or secured

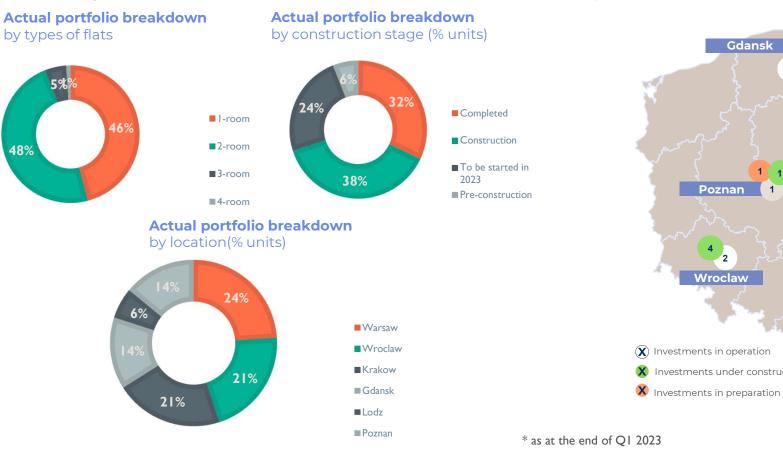


\* as at the end of QI 2023



### Portfolio breakdown

#### The existing portfolio has ca. 9,4 thousand\* units across 27 projects



**Investment** map

Warszawa

Gdansk

Poznan

Wroclaw

Investments under construction

1 2

Łódź

2

Krakow



### Stable rents and fully leased projects

Units in operation (3,342 units)

Under construction (3,286 units)

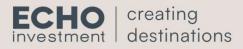
In preparation

(2,551\* units)

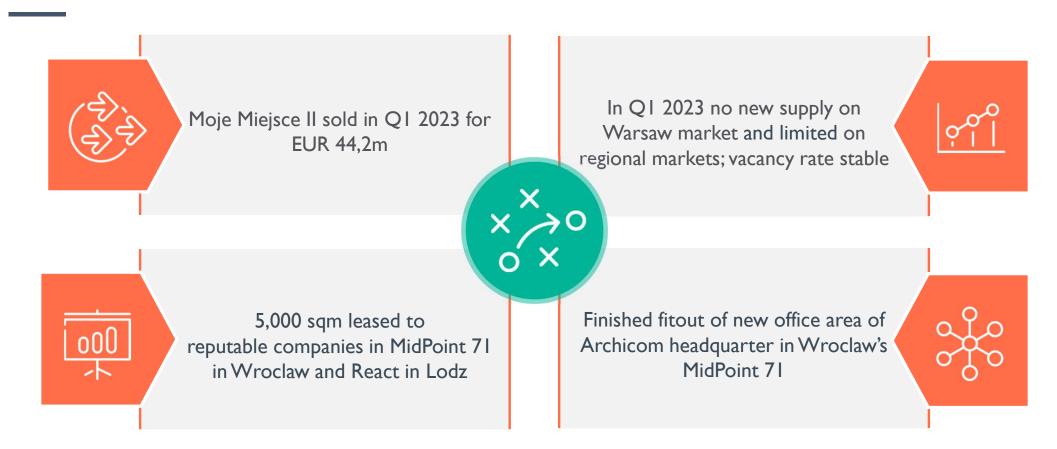


### VII. Commercial





# Highlights



## My Place Office II / Moje Miejsce II 100% leased / Sold to Trigea in Q1 2023 SOLD

- My Place Office II sold for EUR 44,2m to Trigea Real Estate Fund
- o Strong tenant mix, represented by occupiers from very defensive business sectors such as pharmaceutical, media, and FMCG
- $\circ$  The office building is part of the Moje Miejsce project that creates a multifunctional quarter combining office buildings, apartments, service points and well-designed public space
- Tenants include: Boehringer Ingelheim, Synektikand Premium Distillers, Ekaterra - Unilever, Tchibo, Ars Thanea, NetWorks

Office market in Warsaw attracts interest from institutional investors focused on CEE markets









## Fully let buildings ready for disposal

Assets targeted to be sold in 2023



React I 80% leased, Lodz



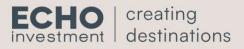
Brain Park I 70% leased with many ongoing negotiations, Krakow



**City II** 100% leased Developed by Archicom, Wroclaw



Libero ≈100% leased, Katowice



## Start of new projects in coming months To hit the market in 2025 when there will be a low supply



Towarowa 22 Warsaw 31,100 sqm\* \* First stages of projects Swobodna Wroclaw 16,200 sqm\* Wita Krakow 26,600 sqm\*



## QI 2023 – a quiet start of the year

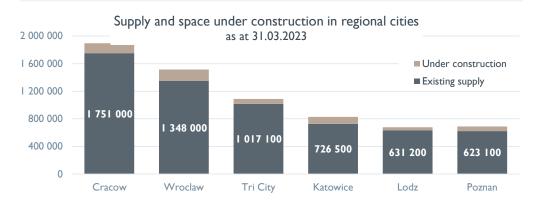
#### Warsaw

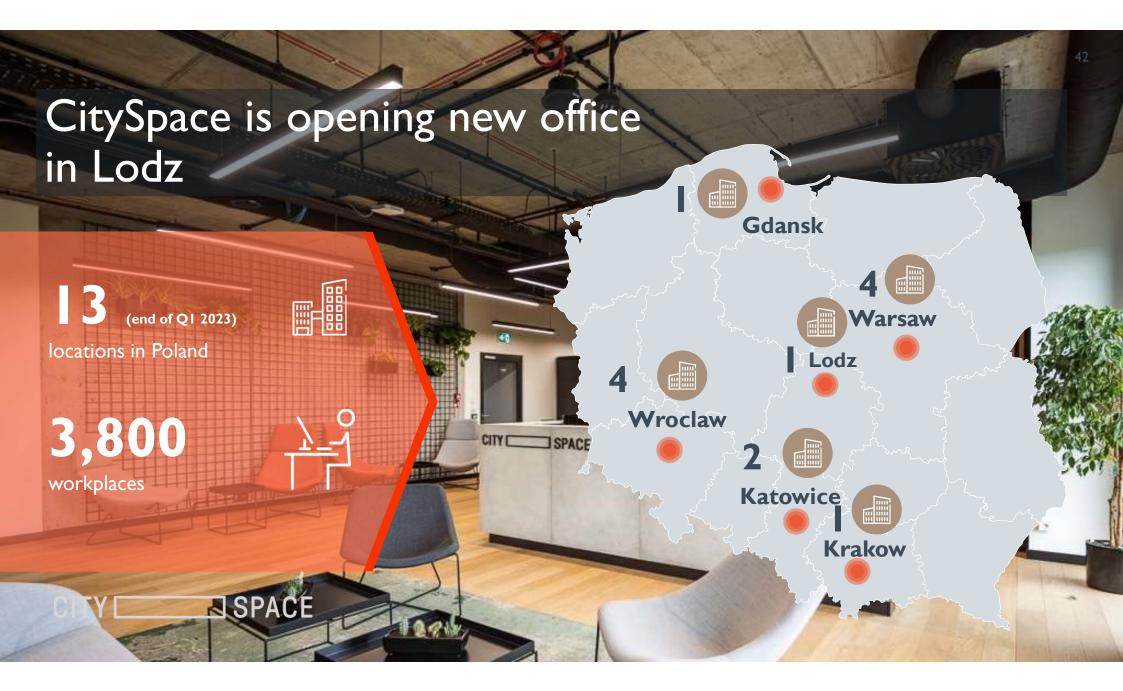
- **0 sqm** of new office space has been provided in Q1 2023, new building planned for 2023 will deliver a total of **75,000 sqm** and another **115,000 sqm** in 2024
- 6.27m sqm total supply of modern office space
- QI 2023 gross take-up result: I59,000 sqm (-40% y-o-y)
- **ca. 215,000 sqm** of office space under construction (despite a slight increase q/q, this is still one of the lowest results recorded in recent years)
- **II.6%** at the end of QI 2023 average vacancy rate remained stable compared to the previous quarter and was 0,6 pp lower compared to the QI 2022
- Selected lease transactions on the Warsaw office market signed: Accenture (8,800 sqm), DPD (8,700 sqm), and confidential tenant from the Business Support Service segment (7,000 sqm)

Low construction activity in the Warsaw office market and strong leasing activity support Echo's actions in construction of Towarowa 22

#### **Regional markets**

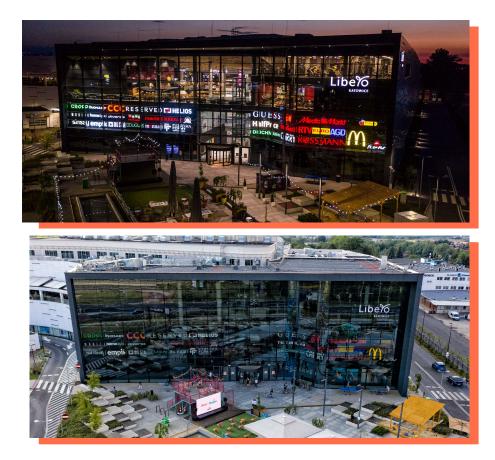
- 68,100 sqm of new office space delivered to regional markets in Q1 2023
- 6.47m sqm total supply of modern office space at the end of QI 2023
- At the end of H1 2022, for the first time, the total supply of modern office space in 8 major regional markets exceeded the level of stock in the capital city
- QI 2023 gross take-up result: I75,000 sqm (+14% y-o-y)
- ca. 502,000 sqm of office space remain under construction
- 15.9% average vacancy rate (0.4 p.p. higher compared to the QI 2022)





## Galeria Libero - the leading shopping mall in the south Katowice

- Libero shopping mall noted another quarter of great performance after reopening of retail activity
- Positive trend started in 2021 with further growth in demand for retail compared to previous periods
- **Turnover** in QI 2023 was **27% higher** than in QI 2022 and I41% higher than in QI 2021
- Its **footfall** was respectively **7%** and 101% higher
- Echo-owned shopping mall is an attractive destination for shoppers demonstrating **renewed post-covid popularity of in-person shopping** and a change in customer behaviour
- Growth is supported by the optimization of tenant mix and number of activities organized for customers



# Galeria Mlociny strengthens its position in Warsaw with turnover and footfall growth

- Great performance of the project confirmed by 97% occupation rate
- Shopping Mall is becoming the **leading shopping destination and a popular meeting point in northern Warsaw,** thanks to its strong retail and entertainment offer
- Turnover in Q1 2023 was 25% higher than in Q1 2022 and 127%
  higher than in Q1 2021
- Mlociny footfall was respectively 20% and 112% higher
- With the strong start of 2022, we observe **further increases in footfall year on year,** with the current number of visitors that is comparable with the Christmas period results in previous years
- New brands in tenant mix like Sinsay, Half Price, Sports Direct and Gudi Home







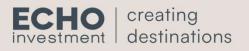
## Implementation of new ESG strategy Echo-Archicom 2030

- Echo-Archicom Group announced in March its ESG strategy
- It is divided into 3 blocks:
- For the planet
  - Reduction of CO<sub>2</sub> emissions
  - Protection of urban greenery
  - Prevention of urban spawl
  - Usage of green or renewable energy
  - Recycling of all demolition materials
- For people
  - Equal opportunities and wellbeing for employees
  - Safety and wellbeing on construction sites
- For stakeholders
  - Transparency
  - Equality
  - Highest standards of management



## X. Financials





## QI 2023 profit margin and fair value gain

	QI 2023	QI 2022
Revenue	210.1	283.6
Operating profit	25.3	108.5
Profit before tax and minority interest	20.8	72.9
Net profit attributable to equity holders of the parent entity	11.5	51.4

PAP	Consensus	<

QI 2023 (average)	QI 2023 (range)
196.8	194.5 - 199.8
-	-
-	-
6.4	2.0 - 8.5

#### Revenues and margin in QI 2023 (PLN m)

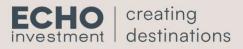
	Sales	Margin	Margin %	Main source of revenue
Residential	146	47.7*	33%	Apartments sale
R4R	6	4.0	68%	Sale of Services to R4R
Commercial & other	58	19.6	34%	Rents, fit-out
Total	210	71	34%	

\* Incl. PPA impact

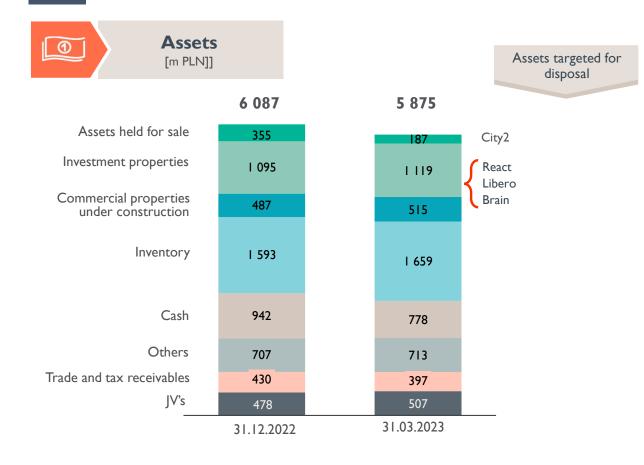
#### Fair value gain on investment properties (PLN m)

	QI 2023	Accum.
Moje Miejsce II	2.9	sold in Q1 2023
Brain Park II	0.8	11.2
Lodz React	0.5	16.2
Brain Park I	0.3	47.4
Libero	-0.3	173.4
Citi 2 (Archicom)	-0.6	51.1**
Sold projects (master lease, price increase)	-2.2	sold
Other	-0.5	-
Total	0.8	

\*\* cumulative fair value, without separating the profit recognized in consolidation with the Echo Investment group



# Strong balance sheet with ongoing assets disposals



#### **PLN 5,875**m

total assets value as at 31.03.2023 (3,5% decrease compared to 31.12.2022)

#### **PLN 187m**

The total value of assets held for sale as at 31.03.2023, including City2 after divestment of Moje Miejsce II

#### PLN I,II8m

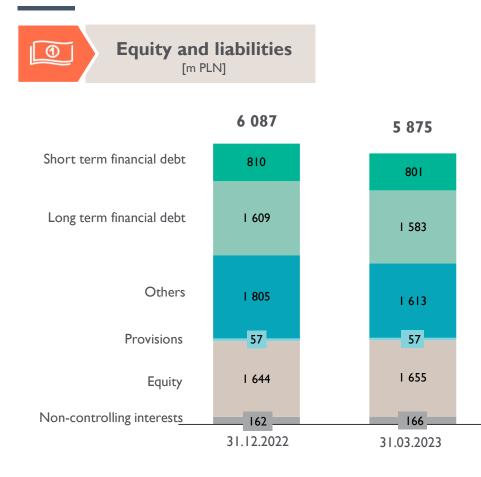
The total value of investment properties as at 31.03.2023 2% increase compared to 31.12.2022

#### **PLN 778m**

cash as at 31.03.2023

16% decrease compared to 31.12.2022

## Assets disposals reduce debt



#### PLN 2,383m

Total long and short-term debt as at 31.12.2022 extended maturity

Long-term debt decreased by PLN 26m compared to 31.12.2022

Short-term debt decreased by PLN 10m compared to 31.12.2022

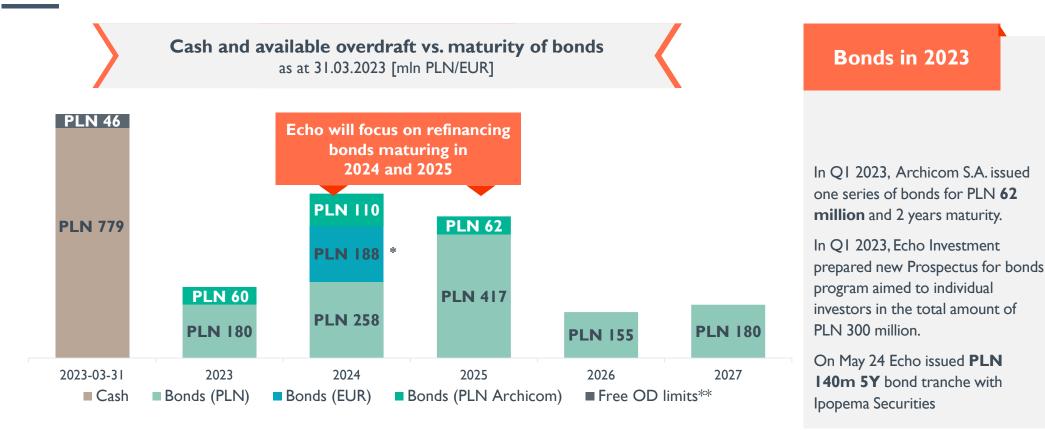
• Maturing bonds will be either repaid or refinanced to transfer the debt to long-term

#### 31,5% net debt ratio

(net debt) / (total assets - cash) in line with target of 30-40%



## Strong cash position



\* PLN equivalent of EUR 40m as at 31.03.2023

\*\* OD - overdrafts



# Dividend paid in 2023



- On December 23, 2022 Management Board took the resolution on payment of advanced dividend for 2022 year in amount of 90,8 million i.e. PLN 0.22 per share, which was paid on February 2, 2023
- Echo recommends no payment in respect of 2022 profit other than done on February 2, 2023

\* Including advanced dividend payment in February 2023





# Appendix



# Value of apartments sold in QI 2023

- QI 2023 marks an increase in the value of apartments sold but not handed over yet, reaching I.05 bln – mainly because the sales level was higher than handovers level
- The number of apartments sold and yet to be recognized in the financial results increased slightly to 1,797 apartments in Q1 2023, including 985 in Echo Investment and 812 in Archicom
- Strategic management decision was taken to focus on high margins, which may affects the pace of apartment sales





## Warsaw



Warsaw	QI 2023 # of apartments
Offer at the beginning of the quarter	105
Sale	19
New projects introduced	0
Offer at the end of the quarter	86
No. of apartments handed over	0
Landbank*	2,612

Planned projects in H1 2023:

- Stacja Wola III, 241 apartments
- Projekt Mokotow I, 556 apartments



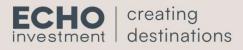
## Wroclaw



Wroclaw	QI 2023 # of apartments
Offer at the beginning of the quarter	866
Sale	258
New projects introduced	0
Offer at the end of the quarter	608
No. of apartments handed over	129
Landbank	2,422

Planned projects in H1 2023:

- Awipolis phase 4, 188 apartments
- Sady nad Zielona II, 97 apartments (construction already started)

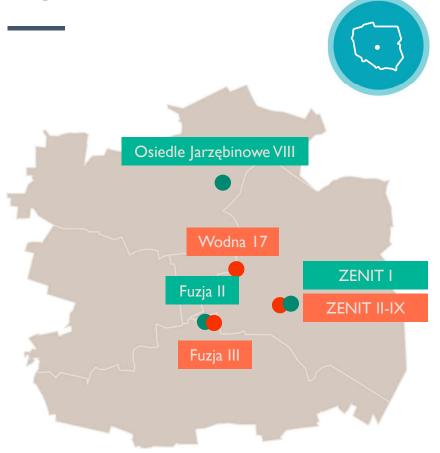


# Poznan Osiedle Enter I-III Opieńskiego I-IV Wieza Jeżyce I

Poznan	QI 2023 # of apartments
Offer at the beginning of the quarter	38
Sale	8
New projects introduced	0
Offer at the end of the quarter	30
No. of apartments handed over	10
Landbank	3,119

Next projects planned in H2 2023

# Lodz



Lodz	QI 2023 # of apartments
Offer at the beginning of the quarter	349
Sale	47
New projects introduced	0
Offer at the end of the quarter	302
No. of apartments handed over	143
Landbank	1,825

Next projects planned in H2 2023



## Cracow



Cracow	QI 2023 # of apartments
Offer at the beginning of the quarter	220
Sale	43
New projects introduced	0
Offer at the end of the quarter	177
No. of apartments handed over	П
Landbank	472

Next projects planned in H2 2023

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